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OASIS Business-Centric Methodology

Appendix B: Linking and Switching

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43 Abstract:

44 This specification appendix defines the BCM V1 Linking and Switching details.

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1. The Linking and Switching Environment

64

The focus of the BCM approach is in providing the understanding to allow enterprises to acquire and sustain agile information systems that provide reliable business exchanges between stakeholders. In analyzing prior legacy approaches and in place systems one key factor is the inability to support context driven processes and information exchanges dynamically. Particularly in place systems where the logic control is hardwired into program code or locked into proprietary delivery systems are inhibitors to agile information exchanges themselves and any mitigation or migration techniques seeking to bypass those restrictions. Figure 1 depicts some of the context-based switching that occurs at each of the BCM layers within the information architecture, along with those which occur at Conceptual, Business, Extension, and Implementation layers.

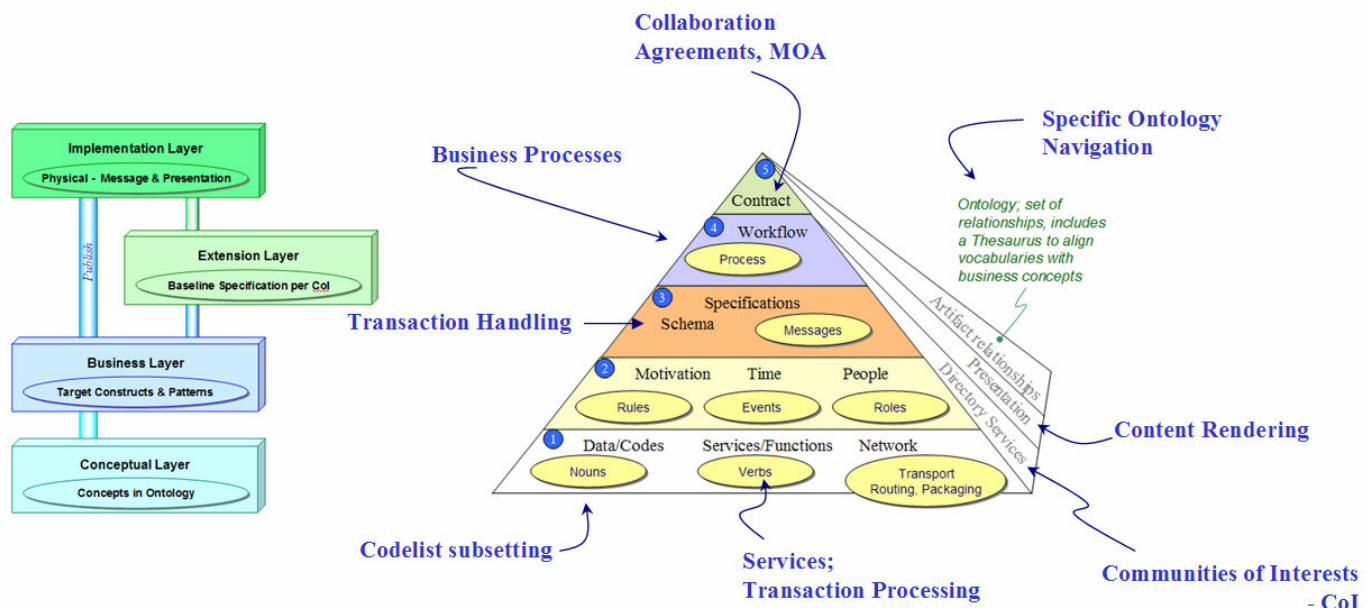
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Figure 1 – Need for Context-based Linking and Switching

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76



77

78

79

Today with the advent of individual implementation technologies including XML driven software mechanisms, open standards for e-Business transaction formats, and web service aware components the challenge is in configuring these to support dynamic context, semantics and syntax for interoperable business exchanges. Ironically these same challenges have already been architected and tackled previously by agent driven systems designed for dynamic decision support. However those prior agent systems suffered from using proprietary interfaces and rule bases so that they could not interoperate easily. Instead by using open shared concepts that are business-centric and linked to XML formats and exchange mechanisms this shortcoming can be addressed

86

87 (some work has already been done in this direction with efforts such as RuleML and BRML¹,
88 however these have not focused specifically on the business needs and supporting those
89 mechanisms directly).

90

91 The next challenge is ensuring that deployed components actually support the open specifications
92 mechanisms in a consistent way. Then it becomes possible to create the agile information
93 exchange systems that users can exploit using a “business-first through choice” doctrine. This is
94 the focus of the BCM approach, and this section of the BCM specification details how *Choice Point*
95 mechanisms are needed to enable context driven agile information exchanges that allow the use of
96 linking and switching across the individual components.

97

98 Choice Points can be seen as providing three enablers for agile information exchanges:

99

- 100 · Context criteria, where the scope of the context extends beyond the local decision point, and
101 can also require persistence of decisions
- 102
- 103 · Determining context by refining criteria dynamically, and that may include undetermined start
104 points
- 105
- 106 · Where the context requires a thread manager to establish and track the state of a process.
- 107

108 There are other significant aspects to the implementation of Choice Points, such as consistent
109 semantic definitions for the context rules and robust process control syntax that allow the user
110 business requirements to be precisely defined. Those aspects are discussed elsewhere in the
111 BCM specifications and merely noted where applicable in this section. Also the use of the Choice
112 Point approach does significantly enhance these other areas, since it is a broad horizontally
113 applicable technique that can be used to manage all aspects of agile information exchanges. This
114 serves to highlight the difference with today’s systems that lack Choice Point technology. Such
115 non-agile systems are therefore static inflexible ‘stovepipe’ solutions that cannot support dynamic
116 linking and switching and are thus hard to re-purpose and change.

117

118 A further significant benefit of the Choice Point approach is that it exposes and makes available the
119 context parameters within a given application layer. This allows business decisions and choices to
120 be clearly known, classified and selected. Whereas previously applications were built as a “black
121 box” that could not be easily re-purposed or their suitability to task quickly determined.

122

123 Next we consider the implementation constraints. The intention here is to provide a neutral
124 definition of the BCM Choice Point mechanisms and their XML representations that implementers
125 can then construct and integrate using popular rule engines. Since each application own needs will
126 vary it is important that implementers can choose to build just a tailored sub-set while maintaining
127 interoperability across Choice Points as a prime requirement. This includes the ability to scale

¹ RuleML – Rules Markup Language and BRML - Business Rules Markup Language and others – complete list is available with links at: <http://xml.coverpages.org/ruleML.html>

128 linearly from a simple Choice Point with a single rule-set through to a decision support rule engine
129 operating on a dynamic knowledge base with thousands of facts and rules.

130

131 In order to implement Choice Point technology requires the ability to manage the inputs (facts) and
132 outputs (choices) and rule mechanisms applicable to a choice using open consistent formats in
133 XML and communication protocol standards (see the Choice Point template diagram in figure 2
134 below). These mechanisms should be “business-first” and accessible to business user audiences
135 and technical business analysts. This paper details the steps needed in developing this approach
136 and how that aligns with the overall main body of the BCM specifications.

137

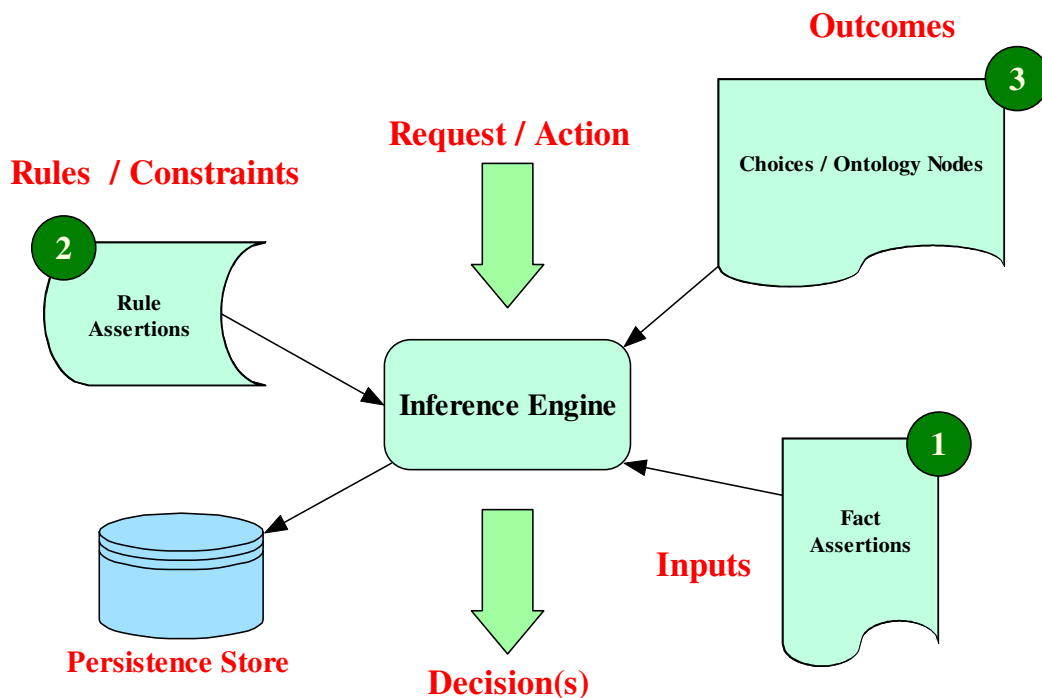
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139

2. Choice Points – Declarative Context-based Switching

The BCM approach emphasizes the need to understand the business problem domain and then translate that by layers into physical implementation logic and semantic constructs. Part of that process is defining Choice Points within the layers providing the means to capture and implement the decision logic. In addition understanding the ontology associated with those Choice Points is also required.

Figure 2 – Choice Point Conceptual Overview



As noted in the previous section the Choice Point consists of inputs, business rules and outputs that determine the linking and switching to be provided within the business exchange(s). In order to configure a Choice Point the business functional needs must be considered and detailed.

Within the BCM layers² there is the need to identify various key interactions and primitive entities that describe an interoperable business scenario. These include partner definitions, collaborations and roles, process definitions, information transactions and semantic details. Using this set of factors and participants we can then state the following:

² The diagrams of the BCM layers can be downloaded as large posters from <http://dfas.info>

159

- 160 · Qualifying context is key to ensuring correct relationships between partners in business
- 161 collaborations
- 162 · Knowing context is needed to ensure accurate information capture, packaging and delivery
- 163 · Lack of context control (of the processing and transactions) is the single most prominent reason
- 164 why legacy e-Business systems are complex to implement and support
- 165 · Providing and managing context is needed to drive dynamic process configuring and control
- 166 · Defining ontology both of the Choice Points themselves and including Choice Points within
- 167 ontologies (see figure 3 below).

168

169 The context mechanism itself needs to be multifaceted in the types of decision choices that can be
170 determined and controlled.

171

172 Context can be viewed as a series of cascading Choice Points that have inputs through the
173 assertion of facts, the operation of rules and constraints, which determine the outcomes from
174 available choices. These range from the very simple – “if then do” style - to event handlers, to state
175 management, to complex decision agents that operate on sets of dynamic facts that include status
176 information about concurrent operations.

177

178 Of course implementations must be able to choose how simple or complex their needs are and
179 implement Choice Points accordingly. The rules selections may vary from simple binary choices
180 through to complex decision support questions such as “buy or repair?” logistics. The BCM Choice
181 Point approach is designed to scale from the simple to the complex in a linear and consistent way.

182

183 The Choice Point approach lends itself to today's *web service* technology. A Choice Point can
184 function as a web service, or set of web service calls, that provide dynamic control and decision-
185 making. Or the Choice Point can be a local component that references assertions and facts from a
186 web service. Typical uses include tracking and controlling business processes, building transaction
187 content and providing status of discreet events.

188

189 In examining context to determine the needs it is important to identify that context comes in many
190 flavours and we can detail the more important types in order that these can be quantified for a
191 particular implementation. Notice also that context flows through the four layers from the BCM
192 architecture of conceptual, business, extension and implementation layers.

193

194 Typically the first context that is needed is to determine the Community of Interest (CoI). This
195 enables one to then exploit re-use by searching within that CoI for components that may be
196 adapted for the current purpose.

197

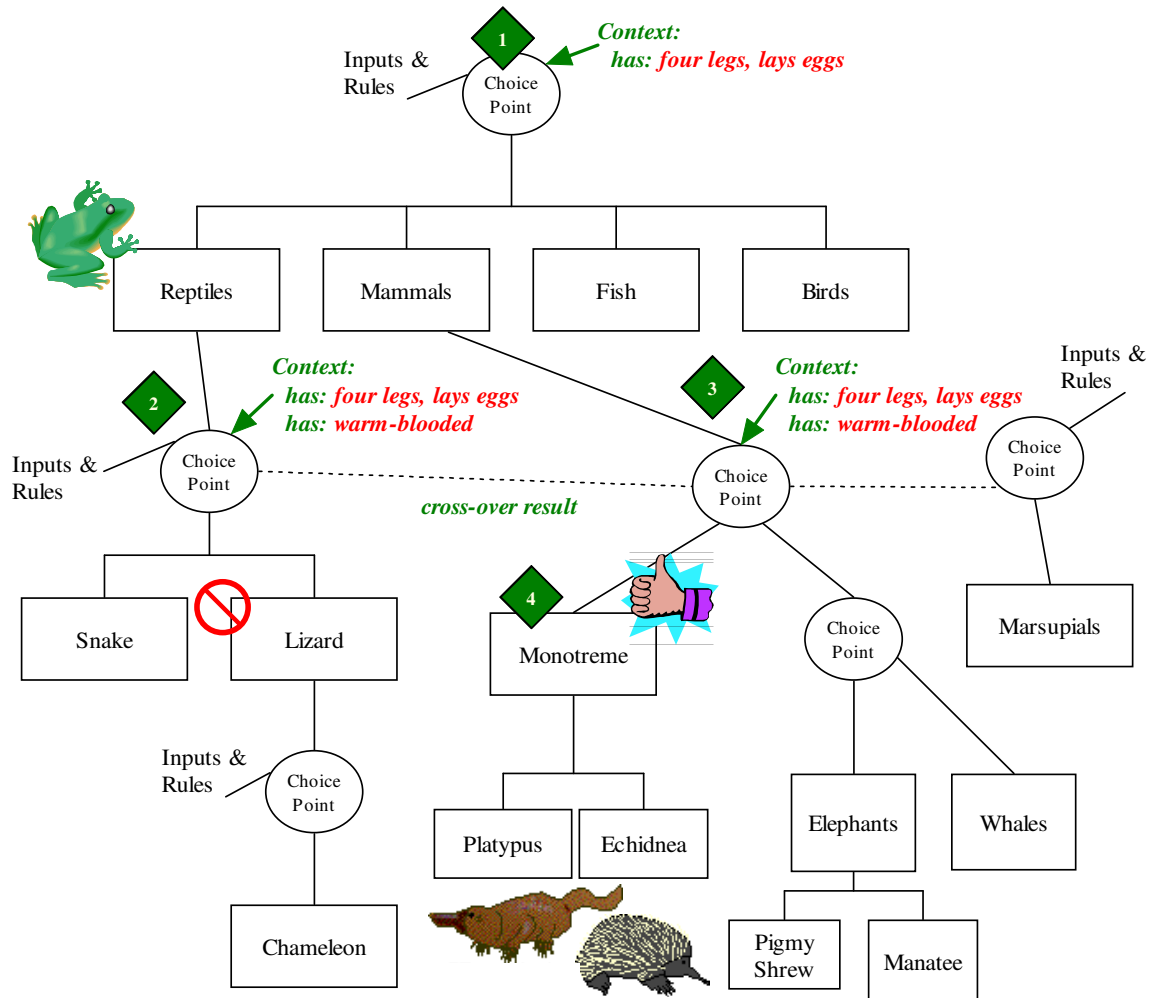
198 Next are the business agreement context and the business agreement roles that equate to the
199 business purpose. Once these are established then the classification of artifacts within that context
200 can be determined. Classification is a powerful tool for rapidly locating related context and
201 determining which selection is appropriate from those available. Therefore a classification
202 hierarchy may contain implicit context switches, or actual Choice Point components (see figure 3

203 for an example of a contextual hierarchy) that can be traversed, and the branching that may occur
204 across the hierarchy based on relations and associations³.

205

206 **Figure 3 – contextual classification hierarchy with crossovers**

207



208

209

210 Continuing with the analysis of context types into the implementation layer from which
211 understanding the business process is paramount. This includes process selection context and
212 process tracking context. Below the process is the transaction context followed by the exception-
213 handling context. At the interface to the application systems there is context that is supplied to the
214 decisions and rules that are associated with the information handling.

215

³ Note: ebXML registry information model fully supports this use and the 'browse and drilldown' approach.

216 This cascading of Choice Points through the business implementation layers can be seen in figure
 217 4, where the ebXML implementation stack⁴ is used as an example. The context can be
 218 summarized as the following:

219

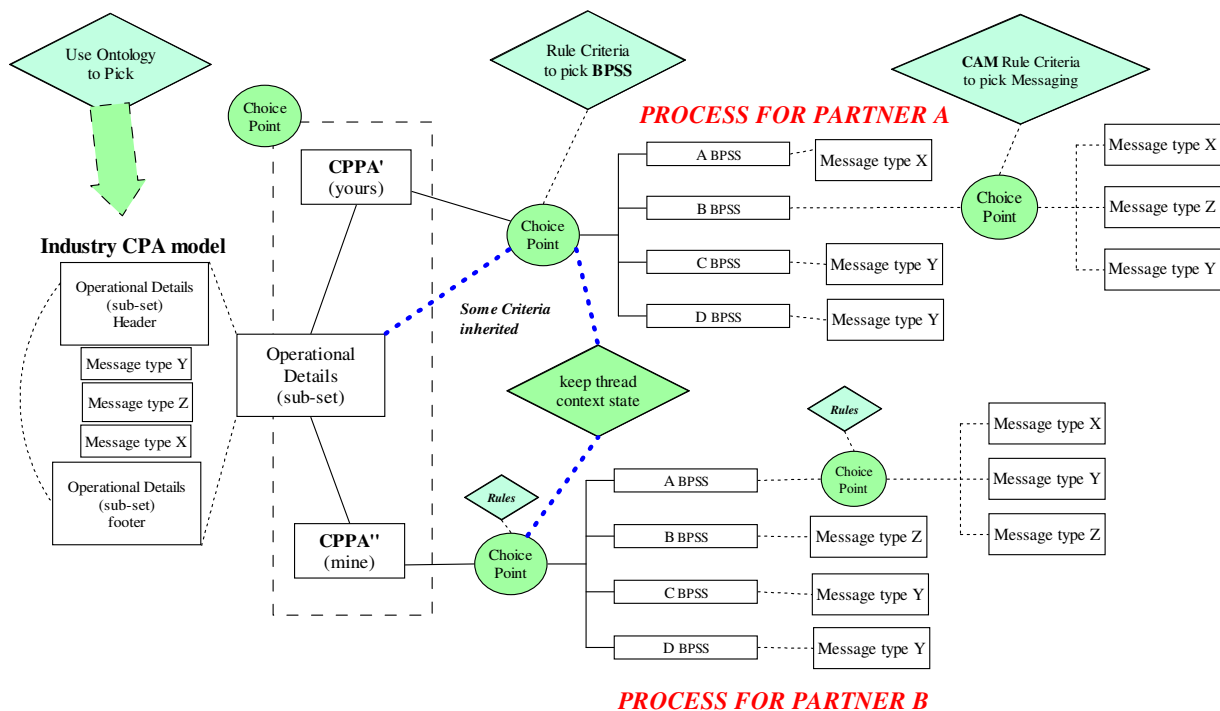
- 220 · Community of interest determination (CPPA specification / business ontology)
- 221 · Business agreement context (CPPA specification)
- 222 · Business agreement roles (CPPA specification)
- 223 · Classification of artifacts context (CPPA specification)
- 224 · Process selection context (BPSS specification)
- 225 · Process tracking context (BPSS specification)
- 226 · Transaction context (BPSS specification / CAM specification)
- 227 · Exception handling context (CAM specification)
- 228 · Decisions and rules context (CAM specification)
- 229 · Lookup tables and contextual subsets (CAM specification)

230

231

232 **Figure 4 – Cascading e-Business choice points within the implementation layer**

233



234

235

236

⁴ CPPA – Collaboration Partner Profile Agreement (ebXML), BPSS – Business Process Schema Specification (ebXML), CAM – Content Assembly Mechanism (OASIS).

237 Reviewing figure 4 from left to right, the initial step is to use the ontology to determine the correct
238 community of interest and select the model for the business exchange required. The model will
239 include details of the business process and the document exchanges (as shown with the header
240 and footer. Each trading partner then refines these based on their own operational details, and
241 creates a Choice Point set of inputs, rules and outcomes based on the model. They then compare
242 these and agree on the specific business process(es) they wish to use, the transaction messages
243 (their structure format, content semantics and content rules), and update the context criteria
244 accordingly to enforce these. These actions correspond to determining the context items
245 summarized in the list immediately above figure 4.

246

247 The thread context state mechanism shown linked between the Choice Points allows both partners
248 to keep in lock step with each other's business processes as the actual exchanges occur in their
249 real-world systems (thread management is part of the Choice Point functional requirements already
250 noted earlier).

251

252 Figure 4 shows a wide variety of possible business process paths and message choices with four
253 process sequences (A,B,C,D) and three message formats (X, Y, Z). Typically business partners
254 would pick just a subset of these for their initial implementation needs.

255

256 Choice Points therefore are involved in the entire process; configuring the business partner
257 collaborations, selecting the details of the business processing, controlling the transaction content
258 messages and tracking the state of each interchange that occurs.

259

260 As previously noted the Choice Point approach lends itself to today's web service technology as
261 part of a Service Oriented Architecture (SOA). Each Choice Point can be described using XML
262 templates formatted as WSDL⁵ definitions. So in figure 3, the Choice Points denoted could easily
263 be implemented as web service driven components that provide control and selection within the
264 implementation layer.

265

266 The Choice Points could also interact with a registry of definitions so that the complete behaviour
267 can be externally configured and context driven. With such adaptability this delivers agile
268 information flows based on business context.

269

270 **2.1. Choice Point Implementation**

271 The Choice Points have been described so far as abstract concepts. This section provides design
272 details of the operation of Choice Points and their behaviors. To understand this we need to first
273 collect the required Choice Point behaviors discussed so far above and summarize these:

274

275 · Allow inputs (facts) to determine outcomes (choices) based on rules

⁵ Web Service Description Language, a W3C specification for describing web service points, their access and operations.

- 276 · Rules can be expressed and asserted non-procedurally with simple business-friendly
- 277 constructs and syntax
- 278 · Choice Points can call Choice Points
- 279 · Assertion of facts and / or rules can be passed as inputs to a Choice Point
- 280 · Choice Points may inherited context details
- 281 · Decisions may be persisted for later process needs
- 282 · Choices can be a simple fixed set, or could be a dynamic set
- 283 · Choice Points are exposed as components of the architecture and not closed as inaccessible
- 284 within a solution
- 285 · Choice Points can communicate via web services and messaging as needed
- 286 · Choice Points can hold the transient state of interactions

287

288 Next we consider the implementation constraints. The intention here is to provide a neutral
289 definition of the BCM Choice Point mechanisms and their XML representations that implementers
290 can then construct and integrate using popular rule engines. Since each application needs will vary
291 it is important that implementers can choose to build a tailored sub-set while maintaining
292 interoperability across Choice Points as the prime requirement.

293

294 Since Choice Points may interact themselves it is vital that the base functionality be established via
295 the use of an open XML driven service with an API (application programming interface). Part of
296 establishing this includes the ability to use a broad set of communications via WSDL definitions.
297 Other OASIS technical specifications have already successfully implemented this approach,
298 including the OASIS CAM specification. A further implementation need is that the Choice Point
299 mechanism can be used by other OASIS specifications to provide dynamic context driven
300 behaviors. Examples that have already been identified include: BPEL, BPSS, CAM, CPPA, UBL,
301 and the CIQ specifications.

302

303 In order to construct a consistent XML driven API the following components are needed:

304

- 305 · Rule base and consistent decision mechanisms with supporting XML syntax
- 306 · Fact base and consistent representations in XML syntax for context
- 307 · State tracking and ability to assign globally unique thread IDs
- 308 · Query and Response action formats
- 309 · Change action formats
- 310 · Event handling formats
- 311 · Security support with audit trail within the Choice Point implementation

312

313 This summary is provided here, each of these items is expanded more thoroughly in the Choice
314 Point technical specification itself⁶. The primary behaviors are listed first, while those behaviors
315 likely to be optionally included in implementations are listed last.

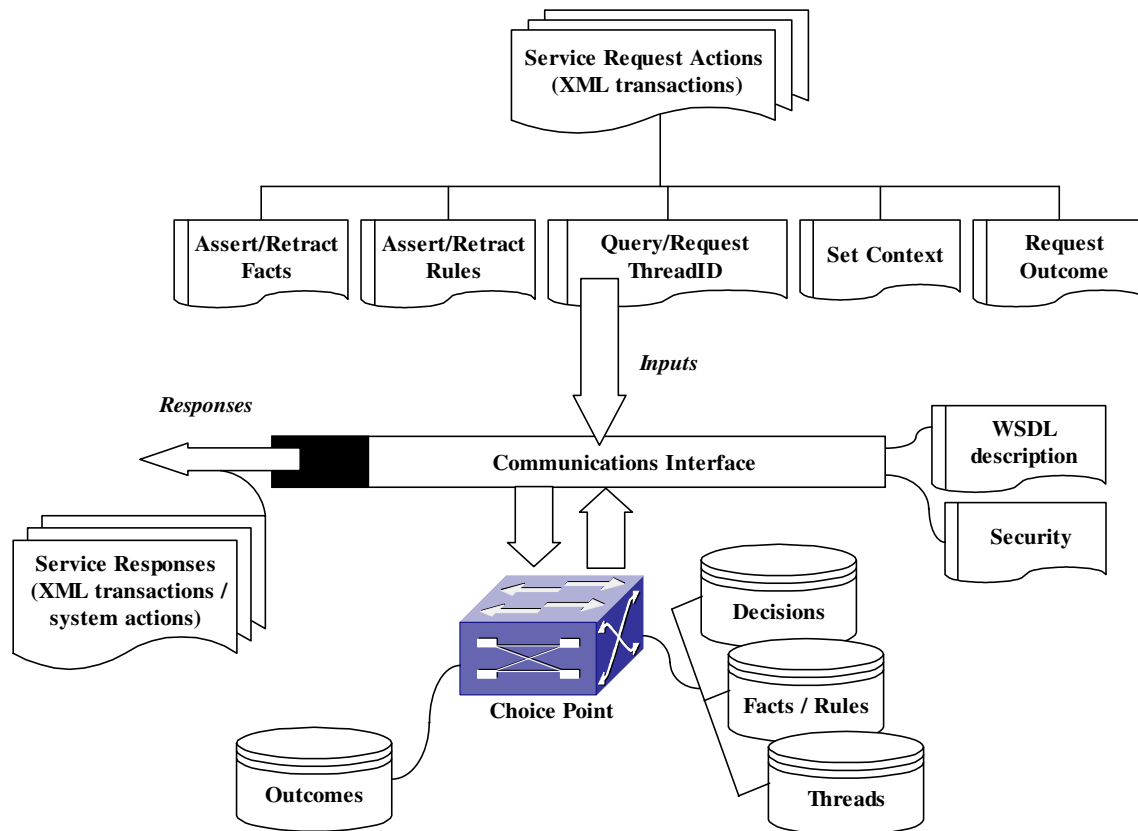
316

317 Figure 5 depicts these components of the Choice Point implementation.

⁶ See BCM technical specifications for these details.

318 **Figure 5 – Choice Point rule engine implementation components**

319



320

321

322 The Choice Point engine itself can have a variety of behaviors supported by the rule engine. Not all
 323 may be required, depending on the business application. This flexibility means that the Choice
 324 Point approach can be implemented directly using popular programming languages, without the
 325 need for a specialized rule engine, or alternately can be configured to use a rule agent. The
 326 varieties of anticipated common needs of these behaviors include:

327

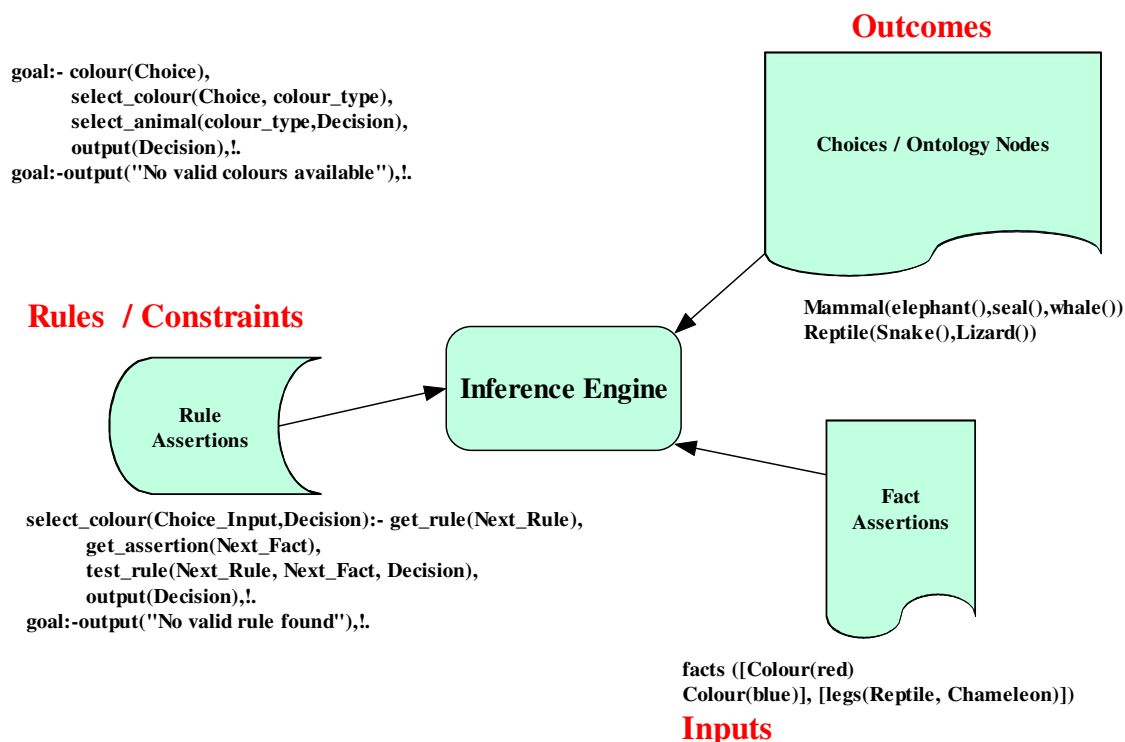
- 328 · Fact assertion / retraction
- 329 · Rule assertion / retraction
- 330 · State tracking mechanism
- 331 · Simple case rule determination (select-when-otherwise)
- 332 · Solution determination via backtracking supported
- 333 · Solution determination via forward tracking supported
- 334 · Solution determination using constraint logic supported
- 335 · Storage of current state decision memory for later recall (decision threads)
- 336 · Decision testing support (if-then analysis)
- 337 · Audit trail and decision verification (why was this decision chosen?)
- 338 · Event handling support

339

340 To complete this section on Choice Point implementation figure 6 shows a possible configuration
 341 using a Prolog programming language based inference engine. Prolog has been used extensively
 342 for decision support implements and a wide variety of proven implementations are available. This
 343 example is not intended to be normative but merely to show the concepts behind implementing
 344 dynamic rule based decision processes. These mechanisms then require support via the XML
 345 formats and syntax of the Choice Point specification. It is therefore helpful to understanding those
 346 constructs and their behaviors.

347

348 **Figure 6 – Example of decision rules processing**



349

350

351 Referencing figure 6 above, the interface is shown in the “goal” section that controls the decision
 352 process. The WSDL interface to the Choice Point will need to expose support for such
 353 interactions. Similarly the “Rules / Constraints” will be implemented in XML syntax and a human
 354 friendly front-end provided that allows business users to create these. And then the facts and
 355 outcomes similarly will be input from a front-end and have XML formats for their creation and
 356 exchange. The implementer can then provide a bridge between their own internal Prolog syntax
 357 and the open Choice Point XML formats and syntax. As noted earlier, considerable work has
 358 already been done in this area of representation of rules logic using XML including such work as
 359 RuleML – Rules Markup Language and BRML - Business Rules Markup Language and others –
 360 and a complete list is available with links at: <http://xml.coverpages.org/ruleML.html>. Other
 361 noteworthy work is that done by the SHOE team – working on Simple HTML Ontology Extensions
 362 <http://www.cs.umd.edu/projects/plus/SHOE/>. The need is to combine this earlier work with the
 363 Choice Point requirements to produce an implementation set that can deliver the needed behavior
 364 overall.

365 **2.2. Summary and Next Steps**

366 The BCM Choice Point approach provides a vital component for implementing agile information
367 systems. With the advent of web service based Service Orientated Architectures this component is
368 urgently required to ensure consistent implementations today. Furthermore the traditional e-
369 Business systems interfaces within this model also need to transition their processes and content
370 handling to support Choice Points as a means to deliver interoperability and adaptability.

371

372 While decision support systems in the past have implemented such techniques they have done so
373 as closed systems. The opportunities that open rule-formats using XML together with interoperable
374 communications brings is to remove the limitations of prior architectures and provide dynamic
375 context driven implementation of enterprise systems.

376

377 This section of the BCM specifications is intended to facilitate this and form the basis for the scope
378 of action of the Linking and Switching sub-committee (SC) of the BCM technical committee (TC).

379

380 It is anticipated that further liaison and outreach with other OASIS technical committees (TCs) will
381 occur to refine requirements and the implementation model, and this process has already begun.
382 Part of the deliverables for the sub-committee will include the creation of W3C WSDL models for
383 Choice Points that will help other groups to understand the interface from their own specifications.

384

385 In parallel with these liaison efforts is the development of an initial Choice Points technical
386 specification details (the Pareto Principle applies!) leading to prototyping using available rule
387 engines and a demonstration using selected business scenarios.

388

389 Those interested in contributing to this work are encouraged to join the OASIS BCM TC and the
390 Linking and Switching SC, more details on this are available from the OASIS website
391 (<http://www.oasis-open.org>).

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